



Kenneth B. Allen

Executive Director, American Council for Technology and Industry Advisory Council

Kenneth B. Allen is executive director of the American Council for Technology (ACT) and its Industry Advisory Council (IAC). ACT-IAC is a non-profit public-private partnership established to help government use information technology effectively and efficiently. Prior to his current position, Mr. Allen was executive director of the Partnership for Public Warning, a non-profit, public-private partnership dedicated to improving America's public warning capabilities. Mr. Allen was also executive vice president and CEO of the National Newspaper Association (NNA) -- the largest newspaper association in the nation. He was president of the Information Industry Association (IIA), a Washington, DC-based trade association representing over eight hundred of the world's leading publishing, technology, and telecommunications companies. Mr. Allen served under Presidents Bush, Carter and Reagan as a senior policy analyst with the US Office of Management and Budget (OMB). His responsibilities included oversight of government information technology assets and development of government-wide information policies on issues such as public access and privacy. He played a key role in implementing the Paperwork Reduction Act of 1980. Mr. Allen began his career as a GS-3 with the Defense Communications Agency. The National Journal has profiled Mr. Allen as the "top gun of the information industry" and Campaign & Elections magazine cited him as one of the "Rising Political Stars of '98." He is a 2009 recipient of the Fed 100 award. He is past chair of the Advisory Board for the U.S. National Technical Information Service. His awards include election to Pi Alpha Alpha, the national honorary society for public administration. Mr. Allen has a BA in political science from the University of Illinois and an MS in public administration from George Washington University. He resides in Great Falls, Virginia with his wife Judith.



Jeff Ashford

Majority Profession Staff Member, House Appropriations Committee, Subcommittee on Homeland Security

Mr. Ashford serves as a majority professional staff member for the House Appropriations Committee, Subcommittee on Homeland Security. His responsibilities include appropriations and oversight of Department of Homeland Security agencies, particularly U.S. Customs and Border Protection, the US-VISIT program, and the Domestic Nuclear Detection Office (DND). He has also overseen programs for U.S. Immigration and Customs Enforcement; U.S. Citizenship and Immigration Services; the U.S. Secret Service, and the Federal Law Enforcement Training Center. From 1997-2003

Mr. Ashford was assigned to the Treasury Subcommittee, where he oversaw Treasury law enforcement agencies; the Office of National Drug Control Policy and related programs; and the Office of Personnel Management.

Previously, Mr. Ashford was senior program examiner with the Office of Management and Budget, International Affairs Division. From 1992-1997 he was with the State-USIA Branch of that division, overseeing budgets and programs for refugee and law enforcement assistance, counter-drug efforts, marine and fishery programs, and arms control and non-proliferation. From 1990-1992 he participated in an exchange with the British Treasury in London, working on implementation of EC government procurement initiatives. From 1984 -1990 he was in the OMB International Security Affairs Branch, responsible for budgets and programs related to military and economic security assistance for Europe and East Asia, the Arms Control and Disarmament Agency, and the US Institute of Peace.

Mr. Ashford began his federal career in the Office of the Secretary of Defense as a Presidential Management Intern. Previous experience included positions as staff to the President of Aetna, Inc. and as a research consultant with Charles River Associates, Inc. in Boston, Massachusetts.

Mr. Ashford has a Master in Public Policy degree from Harvard's Kennedy School of Government, and an A.B. in Government from Harvard College.

He is married and has two daughters.



Sanjeev “Sonny” Bhagowalia

Chief Information Officer, US Department of the Interior

Effective December 8, 2008, Sanjeev “Sonny” Bhagowalia became the Chief Information Officer (CIO) of the U.S. Department of the Interior (DOI), reporting to the Secretary. DOI is a large agency with over 67,000 employees and 236,000 volunteers in 13 bureaus and offices located at approximately 2,400 operating locations across the United States, Puerto Rico, U.S. territories, and freely associated states with a \$15.8 billion total annual budget supporting over 40 mission areas. Sonny oversees an Information Technology (IT) Portfolio of approximately \$ 1 Billion and is in process of modernizing and unifying DOI’s diverse IT environment under its top-rated Enterprise Architecture Program. Sonny also served as the CIO for Indian Affairs (IA), a \$ 2.3 billion sub-agency with 10, 000 users within the US DOI from August 2007 until December 2008. He oversaw a \$ 90 million IT portfolio and successfully reconnected IA back to the Internet securely within six months after his arrival with approval of the Court (after being off the Internet for over 6.5 years due to the Cobell Litigation).

Sonny is a member of the Federal CIO Council Executive Committee, co-lead of its Architecture and Infrastructure Committee, co-lead for OMB’s Data.gov program and starting 4th Quarter FY09, co-chair of the Inter-Agency Management Council for \$ 1 B GSA “Networx” program.

Sonny served with distinction in the Federal Bureau of Investigation (FBI) in the U.S. Department of Justice as an Information Technology Program Management Executive for eight years from July 1999 through August 2007. The FBI is the world’s premier law enforcement agency, with over 31,000 employees in 500 locations world-wide with an annual budget of \$6.8 billion and a diverse mission. Sonny played a key role in assisting the FBI CIO successfully oversee a \$ 1 Billion IT budget and helped successfully transform FBI’s secure IT infrastructure to 21st Century industry best practice standards, architecture and governance.

Sonny has also served with distinction in industry for 14 years at Boeing, a Fortune 50 company, from July 1985 until July 1999. He was recognized and inducted into the prestigious Boeing Technical Excellence Fellowship Program as a Senior Principal Engineer and also held positions as a Manager and Chief Engineer/Architect in Boeing Information Services in support of Systems Integration and Business Development for U.S. Government Civilian, Defense and Intelligence Community Clients.



Al Burman

President, Jefferson Solutions

Dr. Allan V. Burman is President of Jefferson Solutions (Solutions), the government consulting division of the Jefferson Consulting Group. Under his leadership, Solutions provides analysis, evaluation, program management and acquisition assistance and assessment services to many government departments and agencies. Dr. Burman advises firms, Congressional committees, federal and state agencies and international bodies on acquisition matters. He has testified before

Congress over forty times on a variety of management issues during his career.

Dr. Burman leads many of Solutions' acquisition assistance efforts, with a focus on performance-based acquisitions and assessments to improve agencies' acquisition functions. Dr. Burman has worked with numerous agencies, including, among others, the Departments of Commerce, Defense, Education, Energy, Homeland Security, Housing and Urban Development, State, Treasury and Veterans Affairs.

Prior to joining the firm, Dr. Burman had a lengthy career in the Federal government, serving in policy positions in the Office of the Secretary of Defense and in the White House's Office of Management and Budget (OMB) under Presidents Reagan, Bush and Clinton. As Administrator for Federal Procurement Policy in OMB, a Senate-confirmed position, Dr. Burman authored the 1991 policy letter that established "performance-based contracting" as the favored approach for contract reform. He also authored the 1992 policy letter that encouraged agencies to make greater use of past performance. Both of these documents reinforce the shift in federal management practices from an emphasis on procedure to a focus on outcomes.

Dr. Burman is a Fellow of the National Academy of Public Administration (NAPA), a Director of the Procurement Round Table, a Fellow and Member of the Executive Advisory Council of the National Contract Management Association, a member of the Partnership for Public Service and an Honorary Member of the National Defense Industrial Association (NDIA). He is also an adjunct professor at George Mason University and at the International Law Institute where he is also a member of its Procurement Advisory Board. He served on the White House Acquisition Advisory Panel established by the Services Acquisition Reform Act and co-chaired the performance-based acquisition subcommittee of the panel. In 2009 he received a Federal 100 award in recognition of his contributions to the Federal information technology community.

Dr. Burman holds a PhD from The George Washington University, a master's degree from Harvard University, was a Fulbright Scholar at the Institute of Political Studies, University of Bordeaux, Bordeaux, France, and graduated Summa Cum Laude, Phi Beta Kappa from Wesleyan University.



Mary Ellen Callahan

Chief Privacy Officer, Department of Homeland Security

On March 9, 2009, Mary Ellen Callahan became the Chief Privacy Officer of the U.S. Department of Homeland Security (DHS). Prior to joining DHS, Ms. Callahan specialized in privacy, data security, and consumer protection law as a partner at Hogan & Hartson, LLP, where she worked for more than ten years. She was the Co-Chair of Online Privacy Alliance, a self-regulatory group of corporations and associations established to create an environment

of trust and foster the protection of individuals' privacy online. Ms. Callahan also served as Vice-Chair of the American Bar Association's Privacy and Information Security Committee of the Antitrust Division. A frequent author and speaker on privacy issues, she was selected in 2008 as a "Band 1" privacy and data security lawyer in the United States by Chambers and Partners. Ms. Callahan holds a Juris Doctor from the University of Chicago Law School and graduated magna cum laude from the University of Pittsburgh. Prior to law school, Callahan worked at the Congressional Research Service of the Library of Congress as part of the Special Task Force on the Development of Parliamentary Institutions in Eastern Europe.

The Privacy Office is responsible for privacy compliance across the Department, which includes assuring that the technologies used by the Department to protect the United States sustain, and do not erode, privacy protections relating to the use, collection, and disclosure of personal and Department information. The Privacy Office also has oversight of all privacy policy matters, including compliance with the Privacy Act of 1974, the Freedom of Information Act of 1966 (as amended), and the completion of Privacy Impact Assessments, as required by the E-Government Act of 2002 and Section 222 of the Homeland Security Act, (as amended). Additionally, Ms. Callahan serves as the Department's Chief Freedom of Information Act Officer where responsibilities include assuring consistent and appropriate agency-wide statutory compliance and harmonized program and policy implementation.



Robert J. Carey

Chief Information Officer, Department of the Navy

Mr. Robert J. Carey serves as the sixth Chief Information Officer (CIO) for the Department of the Navy (DON). As the DON CIO, Mr. Carey is the senior Information Management/Information Technology (IM/IT) official in the Department. As such he determines policy and provides top-level advocacy for the Secretary of the Navy for the development and use of IM/IT and creation of a unified IM/IT vision for the Navy–Marine Corps team. He develops strategies, policies, plans, architectures, standards, and guidance, and provides process transformation support for the entire Department of the Navy. Additionally, he ensures that the development and acquisition of IT systems are interoperable and consistent with the Department’s objectives and vision. Mr. Carey is the Department’s Cyber/IT Workforce Community Leader and also serves as the Critical Infrastructure Assurance Officer and the Senior Military Component Official for Privacy.

Mr. Carey entered the Senior Executive Service in June 2003 as the DON Deputy Chief Information Officer (Policy and Integration) and was responsible for leading the DON CIO staff in developing strategies for achieving IM/IT enterprise integration across the Department.

Mr. Carey's Federal service began with the U.S. Army at Aberdeen Proving Ground in October 1982 where he worked as a Test Director for small arms and automatic weapons. He began his service with the Department of the Navy in February 1985 with the Naval Sea Systems Command. He worked in the Anti-Submarine/Undersea Warfare domain where he served in a variety of engineering and program management leadership positions within the Acquisition Community, culminating in his assignment as the Deputy Program Manager for the Undersea Weapons Program Office, PMS 404. Mr. Carey joined the staff of the DON CIO in February 2000, serving as the DON CIO eBusiness Team Leader through June 2003. During this period he also served as the Director of the DON Smart Card Office from February through September 2001.

Mr. Carey attended the University of South Carolina where he received a Bachelor of Science degree in engineering in 1982. He earned a Master of Engineering Management degree from the George Washington University in 1995. He is a member of the Acquisition Professional Community and has been awarded the Department of the Navy Meritorious, Superior, and Distinguished Civilian Service Awards, as well as numerous other performance awards. He received the prestigious Federal 100 Award in 2006, 2008 and 2009 recognizing his significant contributions to Federal information technology. Mr. Carey was also named DoD Executive of the Year for 2009 by Government Computer News.

Mr. Carey is an active member of the United States Navy Reserve and currently holds the rank of Commander in the Civil Engineer Corps and has been selected as Captain. He was recalled to active duty for Operation Desert Shield/Storm and most recently Operation Iraqi Freedom, where he served in the Al Anbar province with I Marine Expeditionary Force.



Dan Chenok

Senior Vice President and General Manager, Pragmatics Inc.

As senior vice president and general manager, Dan Chenok leads business activity across much of the federal civilian agency landscape and heads the development and growth of horizontal capabilities across Pragmatics five divisions. He also plays a leadership role in representing the company at professional associations and other organizations across the information technology (IT) industry.

Prior to joining Pragmatics, Chenok was vice president and director, consulting business integration, for SRA International, Inc., where he served as an executive with the SRA Touchstone Consulting Group.

Chenok previously led SRA's Business & Technology Offerings organization.

Before joining SRA, Chenok served as the branch chief for information policy and technology in the Office of Management and Budget (OMB). He led a staff responsible for OMB oversight of federal policies regarding electronic government, computer security, privacy, budgeting for IT, information dissemination, and related issues. He also advised senior White House officials on major policy decisions and worked closely with the Federal Chief Information Officer (CIO) Council and other interagency groups.

Chenok won numerous OMB awards, including the Distinguished Service Award, the agency's highest honor. He also received the CIO Council's Azimuth Award as the Government Executive of the Year in 2002. In 2005 he was selected by Federal Computer Week to the Federal 100. In 2006 he was appointed as Chair of the National Institute of Standards and Technology's Information Security and Privacy Advisory Board. He served as a member of the Center for Strategic and International Studies Commission on Cybersecurity for the 44th Presidency, the American Bar Association's Committee on the Future of E-Rulemaking, and the Industry Advisory Council's Presidential Transition Governing Board. Chenok also served on President Obama's transition team as the government group lead on the Technology, Innovation, and Government Reform Policy Committee and as a member of the OMB Agency Review Team overseeing IT, information, and regulatory transition activities.

Chenok is a graduate of Columbia University and the Harvard Kennedy School of Government.



Casey Coleman

Chief Information Officer, General Service Administration

Casey Coleman was named Chief Information Officer for U.S. General Services Administration effective September 2, 2007. As CIO, Ms. Coleman is responsible for aligning technology with GSA strategic business objectives. Her primary focus is leading and implementing the effective and efficient acquisition and management of information technology solutions across GSA. Ms. Coleman manages the Agency's \$600 million IT program, overseeing management, acquisition and integration of GSA information resources. Her oversight includes strategic planning, policy, capital planning, systems development, information security, and enterprise architecture. During her tenure, Ms. Coleman implemented an agency-wide infrastructure consolidation and standardization program incorporating ITIL principles and practices that resulted in significant cost savings and improvements to security and performance.

Ms. Coleman is active in the Federal IT community. She is the 2009-10 President of AFFIRM (Association for Federal Information Resources Management) and served as the Government Chair of the 2009 Management of Change Conference. She is a frequent speaker to government and industry groups on the use of social media and information technology to improve service and operations of the Federal government. In addition, Ms. Coleman writes two blogs: internal one aimed at her staff and an external blog. For more information, visit her blog Around the Corner at <http://innovation.gsa.gov>.

Ms. Coleman previously served as the Chief Information Officer for the U.S. General Services Administration's Federal Acquisition Service (FAS) and Federal Technology Service (FTS). She also headed the GSA Office of Citizen Services from 2002 - 2004, where she developed and successfully launched the USA Services government-wide citizen customer service program.

Ms. Coleman began her career at Lockheed Martin, where she spent several years in software and system engineering roles. She also worked at several successful technology startups and is known for her ability to implement organizational change and for using technology to achieve business and mission goals.

Ms. Coleman is a native Texan and graduated with honors from Texas A&M University with a bachelor's degree in computer science and a master's degree in business administration and finance from the University of Texas at Arlington. She and her husband reside in Vienna, VA.



Emily Crespin

Vice President, Touchstone Consulting Group

Emily M. Crespin heads the Touchstone Consulting Group, a strategy management consulting firm focused on achieving powerful outcomes, and serves as a Vice President for SRA International. As Director of Touchstone, Ms. Crespin leads a group of more than 200 professionals in the delivery of strategy consulting and program management services for clients in federal, state, and local governments, non-profits, and private organizations.

As one of the leading thinkers on organizational transformation, Ms. Crespin works with organizations to fundamentally rethink how they perform their missions. Touchstone's clients consistently see better, longer lasting results from their strategic initiatives. Her teams of professionals work with clients to reach beyond immediate struggles, clearly define purpose and direction, and achieve better outcomes. She has personally led initiatives for the Office of the Director of National Intelligence, Business Transformation; National Geospatial-Intelligence Agency; the Department of Homeland Security (DHS), Office of the CIO; and the American Red Cross, Office of the CIO. Touchstone's other clients include the General Services Administration; National Science Foundation; Office of Personnel Management; DHS Science & Technology Directorate (S&T) Command, Control and Interoperability Division (CCI); DHS National Protection and Programs Directorate (NPPD) Office of Emergency Communications (OEC); the states of Virginia and California; and the City of Boston.

Ms. Crespin brings a unique level of skilled facilitation that is focused on designing and delivering high-impact group sessions based on principles of purpose, creativity, engagement, and action. Ms. Crespin and the Touchstone team facilitate everything from small working sessions to large off-sites (with 100+ participants), which are designed to accomplish specific outcomes including vision, strategy, operational plans, issue resolution, and stakeholder alignment.

Immediately prior to joining Touchstone, Ms. Crespin served as a senior business analyst at Pivotal Insight LLC, providing consultation, research, and strategic planning expertise to senior executives of the US Navy. She has also held senior management and consulting roles at Guardian Life Insurance Company and American Management Systems.

Ms. Crespin received her Bachelors of Arts in Organizational Psychology from the University of Virginia. She resides in Falls Church, VA with her husband Richard and their three children.



The Honorable Thomas M. Davis

Federal Government Relations Director, Deloitte LLP

Tom Davis was first elected to office in 1979, winning a hard-fought campaign to represent Mason District on the Fairfax County Board of Supervisors. This would be the first of 14 straight victories, a winning streak spanning three decades.

In 1993, after spending 12 years as the Mason District supervisor, Tom defeated the incumbent chairman of the county board, taking the top elected office in Fairfax County, Virginia. Despite a severe economic downturn and a county budget deep in the red, Tom was able to implement a number of reforms that resulted in Fairfax being named the best managed county in the country by *Governing Magazine*.

In 1994, Tom successfully took on another incumbent, this time winning a seat in the U.S. House of Representatives to represent the 11th Congressional District of Virginia. He was the first freshman in 50 years to be given a subcommittee chairmanship, taking the gavel of the Subcommittee on the District of Columbia. Throughout his tenure in Congress, Tom was widely recognized as a skilled legislator, an honest broker and a political mastermind. Through legislation such as the D.C. Control Board Act, he helped rescue the District of Columbia from its troubled fiscal situation. The National Capital Revitalization and Self-Government Improvement Act of 1997 resulted in the closure of Lorton Prison, a long-standing but previously unachievable goal for the citizens of Fairfax County.

Tom also drew on his past experience as the general counsel of Litton PRC to establish a well-deserved reputation for expertise on procurement and information technology issues. In this regard, he was truly representative of his Northern Virginia district, the economy of which is driven by IT and government services. Measures such as the Federal Acquisition Reform Act, the Services Acquisition Reform Act, and the Federal Information Security Management Act illustrate Tom's knowledge of and interest in these matters.

Tom earned national recognition as chairman of the National Republican Congressional Committee in 2000 and 2002, when was instrumental in maintaining his party's majority in the House of Representatives. He is known for his encyclopedic knowledge of political minutia, often lecturing members of Congress on the electoral history of their own districts. After the 2002 election, he was named chairman of the House Committee on Government Reform, gaining national prominence once again by chairing hearings on the use of performance enhancing substances in professional sports. Other notable accomplishments include his hard-hitting but objective report on the federal response to Hurricane Katrina; his sponsorship of legislation giving the Food and Drug Administration authority to regulate tobacco; and passage of the National Capital Transportation Amendments Act, which authorizes much needed capital reinvestment in the Washington Metro system.

Tom recently accepted a position as the Director of Federal Government Affairs for Deloitte LLP, in which he continues his effort to bring effective, common sense solutions to government.



Karen Evans

Karen S. Evans is an independent consultant in the areas of leadership, management and the strategic use of information technology. She recently retired after nearly 28 years of federal government service with responsibilities ranging from a GS-2 to Presidential Appointee as the Administrator for E-Government and Information Technology at the Office of Management and Budget (OMB) within the Executive Office of the President. She oversaw the federal IT budget of nearly \$71 billion which included implementation of IT throughout the federal government. This included advising the Director of OMB on the performance of IT investments, overseeing the development of enterprise architectures within and across the agencies, directing the activities of the Chief Information Officers (CIO) Council, and overseeing the usage of the E-Government Fund to support interagency partnerships and innovation. She also had responsibilities in the areas of capital planning and investment control, information security, privacy and accessibility of IT for persons with disabilities, and access to, dissemination of, and preservation of government information. Included in her accomplishments are making IPv6, HSPD-12, and SmartBUY (which is leveraging the federal government requirements) a reality; elevating the importance of transparency with the publication of the Management Watch List and High Risk List projects; increasing the focus on cybersecurity to include the Federal Desktop Core Configuration for the government; and balancing the expanded use of technology for citizen services with increasing demands for privacy.

Prior to becoming the Administrator, Ms. Evans was the Chief Information Officer for the Department of Energy. There she was responsible for the design, implementation, and continuing successful operation of IT programs and initiatives throughout the Department and its offices. During this time, she was the Vice-Chairman of the Federal CIO Council. Elected to the post in December 2002, she coordinated the Council's efforts in developing federal IT programs and improving agency information resources practices.

Before joining Energy, she was Director, Information Resources Management Division, Office of Justice Programs (OJP), U.S. Department of Justice, where she was responsible for the management and successful operation of the IT program. OJP's bureaus and offices provide funding opportunities for initiatives such as Safe Schools, Safe Start Program, Community Prosecution, Native American Tribal Courts and other programs of high local, state and national interest. Key accomplishments included the implementation of an on-line grants management system to process grants from discretionary, formula and large block grants programs, to streamlining capabilities to ensure for the expeditious processing of claims benefits to families of public safety officers after the September 11th attacks.

She holds a Bachelor's degree in Chemistry and a Master of Business Administration degree from West Virginia University. She resides in Martinsburg, WV with husband, Randy and her two children, Jake and Samantha.



Jim Flyzik

Jim Flyzik served over 27 years in Federal Government. He worked 18 years at US Secret Service where he rose to become Chief of Communications and Information Systems. He then served as the CIO at the U.S. Treasury Department for 7 years and finished his government career as the Senior Technology Advisor to Tom Ridge in the White House Office of Homeland Security following the terrorist attacks on 9/11. During his career he headed up the Reinventing Government Information Technology Team and served several years as Vice Chair of the Federal CIO Council. He received dozens of prestigious awards including being named Government Information Technology Executive of the Year 3 separate times and 2 Presidential Rank Awards. He now is President of The Flyzik Group. The company assists small,

medium and large companies in providing world-class government services. Jim also serves as the Chairman of the Information Technology Association of America Committee on Homeland Security. Jim currently hosts the monthly radio program, The Federal Executive Forum, on WFED 1050 AM and www.federalnewsradio.com.

Jim also developed, and currently teaches part-time, a graduate level course on Information Systems Security and Risk Assessment at the University of Maryland. Jim was given the Stanley J. Drazek Excellence in Teaching Award in 1998 by the University of Maryland.

Jim has an undergraduate degree in Business Administration and a Masters of Business Administration (MBA) from the University of Maryland with an area of concentration in Information Systems Management.



John Gilligan

President, Gilligan Group, Inc.

John M. Gilligan is president of the Gilligan Group, Inc., an IT consulting firm. Prior to his current position he was a senior vice president and director, Defense Sector, at SRA International, Inc. Mr. Gilligan has over 25 years of managerial experience in leading large information technology organizations. He has expertise in business strategy, organizational innovation, program implementation, and IT Security. Mr. Gilligan has served as a chief information officer for the United States Air Force and the U.S. Department of Energy. He was program executive officer for battle management and command and control for the Air Force. He is a member of the Cyber Security Commission (formed to advise the 44th President). He serves as Chairman of the board of directors for the Center for Internet Security and HDT Engineered Technologies, Inc. He is also on the boards of Schafer Corporation, the Software Engineering Institute, and the Armed Forces Communications and Electronics Association. Mr. Gilligan has been a recipient of the Joint Chiefs of Staff Distinguished Civilian Service Medal, Distinguished Executive Presidential Rank Award, Meritorious Executive Presidential Rank Award, and *Computerworld's* Premier 100 IT Leaders to name a few. He earned an M.S.E. in Computer Engineering from Case Western Reserve University and an M.B.A. in finance from Virginia Tech University.



W. Todd Grams

Principal Deputy Assistant Secretary for Management, Department of Veterans Affairs

W. Todd Grams was appointed as the Principal Deputy Assistant Secretary for Management for the Department of Veterans Affairs (VA) on November 8, 2009. He is also currently serving as the Acting Assistant Secretary for Management and Chief Financial Officer for the Department. He is responsible for the budget and financial management of VA's \$110 billion budget as well as the Department's performance management, business oversight, and enterprise asset management programs.

Before his appointment at the VA, Mr. Grams served as the Chief Financial Officer (CFO) at the U.S. Department of Commerce's National Institute of Standards and Technology from July 2006 to November 2009. In that position he was responsible for all NIST-wide administrative offices, including: information technology, human resources, facilities, construction, finance, acquisitions, grants, budget, safety, and security.

From 2003 through 2006 Mr. Grams served as the Chief Information Officer (CIO) of the Internal Revenue Service (IRS) where he was responsible for all IRS IT functions nationwide, totaling \$2 billion and 7,000 staff. His three-year tenure is the longest of any agency-wide IRS CIO and he led the most successful years to date of the IRS modernization program, while restructuring 15 percent of the IT workforce. From 2001 to 2003 he was the CFO of the IRS where he was responsible for the accounting of \$2 trillion in tax receipts and the oversight of the IRS' \$10 billion operating budget.

Prior to joining the IRS, he served at the VA from 1994 to 2000 as the first CFO of the Veterans Health Administration (VHA) where he was responsible for budget, finance, CHAMPVA, Medical Care Cost Recovery, DOD-VA Sharing, and acquisitions. In this position he led the development of the ground-breaking Veterans Equitable Resource Allocation system, which after 12 years continues to be the internal allocation system used by the VHA. In 2001 he served as the VA's Deputy Chief Financial Officer. Mr. Grams served in a variety of positions at the Office of Management and Budget from 1983 to 1994, including appropriations bill tracker, budget examiner, and Chief of the Veterans Affairs Branch. He began his Federal Service at the Bureau of the Census in 1980 as a budget analyst.

He has earned three Presidential Rank Awards. In 2006, he received the Presidential Rank Award for Distinguished Service at the IRS. In 2000, he received the Presidential Rank Award for Distinguished Service at the VA. In 1997, he received the Presidential Rank Award for Meritorious Service at the VA. He also has received the Department of Veterans Affairs Secretary's Awards for Distinguished Career and Meritorious Service.

Mr. Grams graduated from the University of Maryland with a Bachelor of Arts degree in Economics in 1980.



Randolph (Randy) C. Hite

Director of Information Technology Architectures and Systems Issues, U.S. Government Accountability Office

Mr. Hite is the Director of Information Technology Architecture and Systems Issues at the U.S. Government Accountability Office (GAO), where he is responsible for GAO's work on IT issues across the government concerning architecture and systems acquisition, development, operations, and maintenance, as well as GAO's IT work at DOD, DHS, State, and Justice. During his 30-year career with GAO, he has directed reviews of major federal IT investments, such as IRS' business systems modernization, FAA's air traffic control modernization, NWS' weather systems modernization, DHS's border security modernization programs (e.g., ACE, US-VISIT, and SBI-net), DOD's business systems modernization, as well as other system areas, such as electronic voting systems. He has also directed GAO's research and publication of enterprise architecture best practices, and its evaluations of federal agencies' development and use of enterprise architectures, and their systems development and acquisition and IT services outsourcing efforts. Mr. Hite is a principal author of several information technology management guides, such as GAO's guide on system testing, the federal CIO Counsel guide on enterprise architectures, and GAO's enterprise architecture management maturity framework. He frequently testifies before Congress on these and other topics.

Mr. Hite has a degree in business administration, with a concentration in accounting and information systems, from James Madison University, and he has completed graduate work in information systems at George Washington University and received software engineering training from Carnegie Mellon University's Software Engineering Institute. He is also a graduate of the Federal Executive Institute, Harvard University's JFK School of Government Program on Leadership and Performance, and Syracuse University's Maxwell School Program on National Security Studies. Mr. Hite has received many awards throughout his career, including GAO's Meritorious Service Award, Distinguished Service Award, and multiple Congressional Client Service Awards. He has also received various government-wide awards, such as the Federal Computer Week Federal 100 Award, the Secure E-Government Thought Leadership Award, and the e-Gov Institute Excellence in Enterprise Architecture Award.



Steve Holden

Principal, Touchstone Consulting Group

Steve Holden is a principal with SRA's Touchstone Consulting Group. While at Touchstone he has served as the Engagement Manager for the Business Gateway initiative, which manages SBA's Business.gov web site. Steve's work for Touchstone has allowed him to support a variety of federal agency strategy, policy and management efforts. Prior to joining SRA, he was an assistant professor of information systems at UMBC teaching and conducting research on information policy, e-government and management information systems. During that time he served on a National Academy of Science study group examining the privacy impacts of authentication technologies and another study team that explored the e-services strategy for the Social Security Administration. Steve's work experience also includes serving as a senior executive at the Internal Revenue Service in the Electronic Tax Administration organization and the program management office for Tax Systems Modernization. He also worked ten years at the Office of Management and Budget doing a variety of information policy, budget and management analysis work. He holds a Ph.D. in Public Administration and Policy from Virginia Tech and a Masters in Public Administration (MPA) and BA in Public Management from the University of Maine.



Michael Howell

Deputy Administrator for Electronic Government and Information Technology, Office of Management and Budget

In September 15, 2008, Michael Howell began serving as the Deputy Administrator for Electronic Government and Information Technology at the Office of Management and Budget.

Mr. Howell was the Chief Information Officer for the Department of the Interior from May 2007 to September 2008 providing leadership to the Department and its bureaus in all areas of information management and technology. Mr. Howell served as the Chief Information Officer for the U.S. Fish and Wildlife Service from 2004 to 2007. Previously, he was the Portfolio Management Division Chief in Interior's CIO's Office, where he was responsible for overseeing management of the Department's \$900 million a year IT portfolio. He served two years as the acting CIO and deputy CIO for the Bureau of Land Management (BLM) and five years in BLM's headquarters budget office.

Mr. Howell spent four years in BLM's Oregon State Office as a branch chief, responsible for software development, Geographic Information Systems, and data and records management programs. Mike spent seven years in BLM's Eugene District on forest inventory, land use planning, and environmental analysis. He worked five years in a variety of forest management jobs in the Medford District in southwest Oregon. Mike's career began in 1978 with the U.S. Forest Service in the Coeur d'Alene National Forest in Idaho and the Olympic National Forest in Washington.

A native of Bethlehem, Pennsylvania, Mike graduated in 1977 from Pennsylvania State University with a bachelor of science degree in Forest Science with a minor in Wildlife Management. In 2005, he completed the Chief Information Officer certification program at the National Defense University IRM College and in 2008, he obtained the Certified Information System Security Professional certificate.



Zachary Katz

Deputy Chief, Office of Strategic Planning and Policy Analysis

Mr. Katz joined the FCC in July 2009 after serving as Deputy Special Counsel to the President in the White House Counsel's Office. He previously practiced intellectual property law at Munger, Tolles & Olson in Los Angeles and served as a law clerk to the Honorable Kim M. Wardlaw of the U.S. Court of Appeals for the Ninth Circuit. Mr. Katz received his law degree from Yale, where he was Editor in Chief of *The Yale Law Journal*. Before law school Mr.

Katz worked with technology companies in Silicon Valley.



Vivek Kundra
Federal Chief Information Officer

Vivek Kundra was appointed as the Federal Chief Information Officer of the United States by President Obama in March 2009. Prior to joining the Obama administration, Kundra served in Mayor Fenty's cabinet as the CTO for the District of Columbia and Governor Kaine's cabinet as Assistant Secretary of Commerce and Technology for the Commonwealth of Virginia. He has also served in leadership roles in the private sector.

Kundra has been recognized by InfoWorld among the top 25 CTO's in the country and as the 2008 IT Executive of the Year for his pioneering work to drive transparency, engage citizens and lower the cost of government operations. He has also been named to Government Technology magazine's Top 25 *Doers, Dreamers, and Drivers*.



Suzanne Lightman

Lead IT Policy Analyst, Office of E-Government & Information Technology

Ms. Lightman has worked in the field of Federal IT security for over 8 years. She began her career at the Government Accountability Office where she worked on the IT audits supporting the financial audits of the IRS, FDIC, and SEC. In 2003, as FISMA was being implemented, she was detailed to the Subcommittee chaired by Adam Putnam and developed the FISMA scoring methodology used by the Subcommittee (and later the Government Reform Committee) in the House of Representatives to score the annual FISMA reports. In addition, she has led teams that looked at security subjects as diverse as wireless networking, SCADA and radio frequency ID technology.

After 9 years with GAO, Ms. Lightman went to work in the private sector, as a manager with Deloitte & Touche, LLP. While there, she managed the FISMA evaluation for the Inspector General at the Department of Veterans Affairs. She also worked on various projects for A-123 and A-127 implementation.

Ms. Lightman holds both a CPA and a CISA.



Michael McCarthy

General Counsel and Deputy Staff Director, House Committee on Oversight and Ethics

Michael T. McCarthy is general counsel and deputy staff director for the House Committee on Oversight and Government Reform, the principal investigative committee in Congress. As a senior advisor to Chairman Edolphus Towns, Mike manages legislative and oversight activities to make federal programs more efficient and reduce waste and fraud.

Previously, McCarthy served as staff director and chief counsel for the panel's Subcommittee on Government Management, where he drafted and negotiated the passage of legislation to reform federal contracting and the inspector general system. He was also counsel to the committee on investigations of the Hurricane Katrina response and Iraq reconstruction contracting.

Mike has served in all three branches of the federal government, with executive branch service at the Justice Department, Labor Department, and National Archives. He was law clerk to U.S. District Judge Leonie Brinkema (E.D. Va.), where he worked on national security matters, including U.S. v. Zacarias Moussaoui.

Mr. McCarthy graduated with honors from Harvard Law School and received his undergraduate degree from Georgetown University, where he was a Big East All-Academic swimmer. Mike lives on Capitol Hill with his wife, Carrie Wilks, and twin daughters.



David McClure

Associate Administrator, Office of Citizen Services and Communications, General Services Administration

David McClure was appointed as the Associate Administrator of the Office of Citizen Services and Communications (OCS/C) in the General Services Administration on August 26, 2009. The Office of Citizen Services fosters public engagement by using innovative technologies to connect citizens to government information and services. As part of this effort, OCSC runs the

award-winning USA.gov, the official website of the federal government. This site is widely recognized as a leader in the use of new media and Web 2.0 technologies to bring government to citizens and citizens to government. Through its websites, call centers, publications, and other programs, OCSC facilitates more than 200 million citizen touchpoints a year.

McClure most recently served as the managing vice president for Gartner Inc.'s Government research team. There, he managed the global government research agenda and analyst support and was lead researcher on government information technology management practices. McClure also served on the Obama-Biden Transformation, Innovation, and Government Reform Transition Team, which examined federal agency IT plans and status for the incoming administration.

Before working at Gartner, McClure served as vice president for e-government and technology at the Council for Excellence in Government. Previously, McClure had an 18-year career with the Government Accountability Office, where he conducted wide-ranging reviews of major systems development and IT management capabilities in almost all major Cabinet departments and agencies. He was instrumental in starting and creating GAO's "best practice" guidance for IT investment and capital planning, IT security, and IT architecture. He also served as ex-officio member of the Federal Chief Information Officer Council from its inception in 1996 through 2001.

McClure has also provided key input on major federal government IT reform legislation, such as the Clinger-Cohen Act of 1996 that created federal government CIOs and IT business case requirements, and the e-Government Act of 2002. He is a three-time winner of Federal Computer Week's "Top Federal 100" (1998, 2001, and 2004) for impact on government IT directions and improvements. Because of his leadership and notable impact on government management reforms, he was elected as a Fellow in the National Academy of Public Administration in 2009. He also serves as a Member of the Commissioner's Future Systems Technology Advisory Panel at the Social Security Administration.

McClure received his Bachelor of Arts degree and a master's in political science from the University of Texas, and a doctorate in public policy from the University of North Texas. He also completed post-graduate work in IT management at Harvard and George Washington universities.



Lisa Nieman

Counsel, Committee on Homeland Security and Governmental Affairs, U.S. Senate



Lisa Nieman is Counsel at the U.S. Senate Committee on Homeland Security and Governmental Affairs, where she advises Ranking Member Susan M. Collins on a variety of subjects, including oversight and management of major information technology investments and implementation and oversight of the American Recovery and Reinvestment Act, as well as issues related to the Office of Management and Budget Inspectors General, the Government Accountability Office, and the U.S. Postal Service.

Other portfolio items include government management and performance, financial management, government organization/reorganization, and intergovernmental relations.

Lisa has recently been engaged in drafting and guiding through the legislative process the Federal Agency Energy Efficiency Improvement Act of 2009 and assisted with the Information Technology Investment Oversight Enhancement and Waste Prevention Act of 2009.

Previously, Lisa was a Senior Analyst at the U.S. Government Accountability Office, where she was a key contributor to ten comprehensive reports and Congressional testimonies related to major management challenges and program risks across the government, management challenges at immigration enforcement agencies, and the financial and talent cost of defense personnel policy. Most significantly, she worked on a series of performance audits related to the implementation of the Aviation and Transportation Security Act of 2002, including evaluations of the performance and training of airport passenger screeners and the flexibility of private screening contractors to implement innovative approaches.

In 2000, Lisa served as Special Projects Coordinator to U.S. Senator Christopher “Kit” Bond. Additionally, she was a summer law clerk at the Offices of the U.S. Attorney for the Eastern District of Missouri, the Missouri Attorney General, and the St. Louis City Circuit Attorney.

A graduate of Syracuse University, Lisa also earned her Master’s of Public Administration from the Maxwell School of Syracuse University and her law degree from University of Kansas. Lisa is a member of the Missouri State Bar. A native of St. Louis, she currently resides in Maryland.



Molly O'Neill

Vice President, CGI Federal

Molly A. O'Neill is currently a Vice President at CGI Federal where she serves as the Industry Lead for the Energy and Environment sector. She is also a Fellow at CGI's Initiative for Collaborative Government. Beyond her roles at CGI, Ms. O'Neill continues to work on cross government technology initiatives as an elected Fellow at the National Academy of Public Administration (NAPA) and as a Strategic Advisor for Government Executives (SAGE) with the Partnership for Public Service.

Previously, Ms. O'Neill was the Assistant Administrator and Chief Information Officer of the U.S. Environmental Protection Agency (EPA). In her role at EPA, she was responsible for the Agency's information technology infrastructure, data collection and exchange, information technology policies, enterprise architecture, information security and privacy, and information quality program. She also championed innovation around transparency of data, data sharing and collaboration. She served as an Executive Committee member of the Federal CIO Council, where she was the Co-Chair of the Architecture and Infrastructure Committee and the Co-Chair of the Infrastructure Line of Business for the federal government. She was an active member of the Federal Geospatial Data Committee's (FGDC) Executive Steering Committee focused on bringing together a cohesive national geospatial picture for the federal government. In recognition of her leadership in the federal government, Ms. O'Neill received many awards including the 2008 Government Computer News Government IT Executive of the Year Award and the prestigious 2009 Federal Computer Week Federal 100 Eagle award.

Prior to her appointment at the U.S. EPA, she served as the State Director for the National Environmental Information Exchange Network. She also has 14 years of private sector work as a management and information technology consultant focused in the environment, energy, and health sectors. Ms. O'Neill is a frequent speaker at both environmental and technology venues. She is a graduate of Virginia Tech.



Gloria Parker

CEO and Senior Partner, Parker Group Consulting

Gloria Parker is CEO and Senior Partner of Parker Group Consulting in the Washington, D.C. metropolitan area. She has contracts with major companies such as Deloitte, Unisys, QinetiQ-North America and others, consulting on government and business strategies.

Ms. Parker served on the Obama-Biden Transition team in 2008 – 2009 as co-team lead on National Archives and Government Printing Office (GPO) Agency Review Teams. She also served on the TIGR (technology) team for U.S. Department of Housing and Urban

Development as well as the U.S. Department of Education. While reviewing the Office of the Chief Information Officer at the Department of Education, Ms. Parker's role was expanded to include a review of the Office of the Chief Financial Officer and the Office of Management, thus being added as a member of the core Agency Review Team for Education.

Ms. Parker was named Director, Business Solutions and Strategy for Civilian Business at Computer Sciences Corporation (CSC) on December 3, 2007. Her previous role as Senior Vice President of Business Development and Strategy for Apptis, Inc. began on April 18, 2005.

Prior to this appointment, Ms. Parker became the Department of Housing and Urban Development's (HUD's) Chief Technology Officer (CTO) on June 30, 2002. Ms. Parker previously served as HUD's first Chief Information Officer (CIO) from April 13, 1998 through June 29, 2002. Prior to HUD, Ms. Parker held two positions at the Department of Education -- first as the Director of Information Resources Management and second as Deputy Chief Information Officer. Prior to her government service Ms. Parker was employed by the IBM Corporation for 17 years where she was recognized for her exceptional ability to apply technology to meet the business needs of her customers.

Ms. Parker has become an executive champion in transforming the way government does business through the use of information technology. Ms. Parker's government-wide leadership is recognized by both government and industry. She was a charter member of the Federal CIO Council and a former Co-chair, IT Workforce Committee of the Federal CIO Council. Ms. Parker was past president of the Association for Federal Information Resources Management, the professional association for senior IRM managers. Ms. Parker has received a number of prestigious awards and acknowledgments including the 2000 Presidential Rank Award given for exemplary Government leadership, the 2000 Federal 100 Award for CIO Council leadership in recruiting and retaining Federal IT workers, the 2000 Top Women in Federal Government Award for her outstanding leadership and vision, the Presidential Medal for successful Y2K conversion of HUD's systems, and Vice President Gore's National Performance Review Hammer Award. In addition, Ms. Parker has been commended by OMB for her leadership in establishing HUD as a model in IT investment management. She is a Fellow in the Council for Excellence in Government.

Ms. Parker holds a Bachelor of Science Degree in Mathematics from Hampton University and a Master of Science in Mathematical Statistics from Ohio State University.



David Plocher

Senior Attorney, Office of General Counsel, U. S. Government Accountability Office

David Plocher is a Senior Attorney in GAO's Office of General Counsel. Assigned to support the Information Technology audit team, he has assisted with audits on subjects such as information access, security, privacy, records management, dissemination, and IT management. He also has worked on legislative issues, providing drafting assistance to Congress on the Federal

Information Security Management Act of 2002, the E-Government Act of 2002, and other information management bills.

Prior to coming to GAO in 1998, Mr. Plocher worked for 8 years as a counsel to the Senate Governmental Affairs Committee under Senator John Glenn (D-OH). He worked on legislation and oversight relating to government information, regulatory, and management issues. He participated in the drafting of the Government Performance and Results Act of 1993, the Government Management Reform Act of 1994, the Paperwork Reduction Act of 1995, and the Clinger-Cohen Act of 1996.

From 1983 to 1990, Mr. Plocher was staff attorney at OMB Watch, a non-profit research and advocacy organization in Washington, D.C. His major duties centered on analysis of OMB information and regulatory management initiatives.

Mr. Plocher is a member of the D.C. Bar. Following his graduation from Antioch School of Law in 1980, he clerked for Judge Samuel Block, D.C. Superior Court. He graduated from the University of California at Santa Cruz in 1975.



Alec Ross

Senior Advisor for Innovation, Office of Secretary of State Hillary Clinton

Alec Ross serves as Senior Advisor for Innovation in the Office of Secretary of State Hillary Clinton. In this role, Alec is tasked with maximizing the potential of technology in service of America's diplomatic and development goals. In this role he leads the creation of the Department's strategic approach to advanced communications with a specific focus on 21st century technology and applications; collaborates with the Department's leadership to maximize the effective use of digital technology in communications and program delivery; and ensures policies and agreements reflect a commitment to the use of technology and telecommunications to improve the education, health and welfare of the world's population.

Prior to his service at the State Department, Alec worked on the Obama-Biden Presidential Transition Team and guided Obama for America's Technology, Media & Telecommunications Policy Committee under the leadership of committee chairman Julius Genachowski.

In 2000, Alec Ross and 3 colleagues co-founded One Economy, a global nonprofit that uses innovative approaches to deliver the power of technology and information about education, jobs, health care and other vital issues to low-income people. During his time at One Economy, it grew from a team of four people in a basement, to the world's largest digital divide organization with programs on 4 continents.

Alec started his career as a sixth grade teacher in inner-city Baltimore through Teach for America. Alec and his wife Felicity are the parents of three young children.



Marion Royal

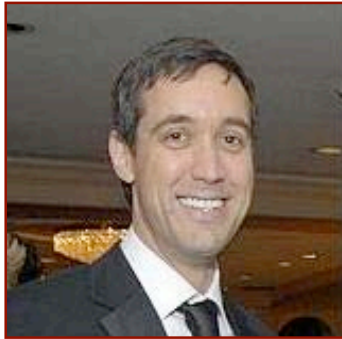
Agency Expert, Office of Governmentwide Policy, General Service Administration

Marion A. Royal is an Agency Expert in GSA's Office of Governmentwide Policy. Mr. Royal serves as a nationally recognized and Agency spokesperson on a diverse range of issues related to Electronic Government with specific emphasis on Enterprise Architecture, Data Interoperability and Collaboration. He serves as the Chief Architect for the Financial

Management Line of Business.

Marion is currently working as Program Manager on Data.Gov. The purpose of Data.gov is to increase public access to high value, machine readable datasets generated by the Executive Branch of the Federal Government. As a priority Open Government Initiative for President Obama's administration, Data.gov increases the ability of the public to easily find, download, and use datasets that are generated and held by the Federal Government. Data.gov provides descriptions of the Federal datasets (metadata), information about how to access the datasets, and tools that leverage government datasets.

Mr. Royal has worked on a number of governmentwide projects during his sixteen-year tenure at General Services Administration. Working with Federal Agencies, commercial organizations, and industry forums, he has served as a catalyst to advance Governmentwide Electronic Messaging, Electronic Directories (X.500), Public Key Infrastructures, and Information Management and XML. He also served as Chief Architect during the Quicksilver task force which launched significant e-gov initiatives and he remains active with the Architecture and Infrastructure Committee chartered under the CIO Council.



Dominic Sale

Portfolio Manager, Office of E-Government and Information Technology, Office of Management and Budget

Dominic Sale joined OMB's Office of E-Government and Information Technology in 2008 as a portfolio manager for several E-Gov initiatives. At OMB, Dominic oversees IT transparency initiatives such as USAspending and the IT Dashboard, as well as agency IT portfolios for the Department of Defense and Treasury. Prior to arriving at OMB, Dominic began his Federal career as a program analyst in the OCIO at the Department of Transportation, where he had previously been an enterprise architecture consultant with BAE Systems. As a contractor at both BAE and BearingPoint, Dominic managed EA, capital planning and security initiatives at DOL, NLRB, FDA, and Census. He has also worked on a variety of federal programs, including projects at IRS, US Postal Service, US Mint, US Patent and Trademark Office, and the National Park Service.



Adam Sedgewick

Professional Staff Member for the Majority Staff, Senate Committee on Homeland Security and Governmental Affairs

Adam Sedgewick is Professional Staff Member for the Majority Staff of the Senate Committee on Homeland Security and Governmental Affairs, handling cyber security and federal information technology and information management issues.

Adam has worked on the Committee since the fall of 2001, and has a Degree in Politics from Princeton University. Adam was

awarded the Fed 100 award in 2008 for his contributions to the federal information technology community.



Max Stier

President and CEO, Partnership for Public Service

Max Stier is President and CEO of the Partnership for Public Service, a nonprofit, nonpartisan organization dedicated to revitalizing our federal government by inspiring a new generation to serve and by transforming the way government works.

Under Stier's leadership, the Partnership has been widely praised as a first-class nonprofit organization and thought leader on federal workforce issues.

Innovative Partnership programs such as Call to Serve, a network of more than 600 colleges and universities and 75 federal agencies, help to inform and inspire students while building a pipeline of new talent into the federal government. Partnership research projects such as the Best Places to Work in the Federal Government rankings highlight exemplary federal agencies while encouraging other agencies to improve by adopting best practices. Stier's commitment to shining a light on talented federal employees is also the driving force behind the Partnership's Service to America Medals program, which culminates each year with a black-tie gala honoring the great work of our country's unsung heroes.

Stier previously worked in all three branches of the federal government. Prior to joining the Partnership, he served as the Deputy General Counsel for Litigation at the Department of Housing and Urban Development. He clerked for Chief Judge James Oakes of the U.S. Court of Appeals for the Second Circuit in 1992 and clerked for Justice David Souter of the U.S. Supreme Court in 1994. Between these two positions, Stier served as Special Litigation Counsel to Assistant Attorney General Anne Bingaman at the Department of Justice. His career in government service began in 1982, when he served on the personal staff of U.S. Representative Jim Leach (R-IA).

Stier's professional experience also includes practicing law at the firm of Williams & Connolly, where he focused primarily on white collar defense.

Stier is a graduate of Yale University and Stanford Law School, and is a fellow of the National Academy of Public Administration.



Linda A. Travers

Principal Deputy Assistant Administrator, Office of Environmental Information, U.S. Environmental Protection Agency

Linda A. Travers currently serves as the Principal Deputy Assistant Administrator in EPA's Office of Environmental Information (OEI). In this position, Ms. Travers is responsible for delivering information management services that advance the Agency's mission of protecting public health and the environment.

Ms. Travers has initiated and led a wide array of national efforts aimed at enhancing the quality, availability and utility of environmental information that support EPA programs and decision-making. These efforts are key in enhancing the work of the Agency's many state, tribal, federal and international partners. Most recently, Ms. Travers is serving as co-chair of the government-wide Data.gov initiative established by the White House to promote the spirit of openness, transparency, and collaboration in government.

Ms. Travers previously served as the Deputy Office Director of OEI's Office of Technology Planning and Operations where she was responsible for modernizing EPA's information infrastructure. She led several Agency-wide planning and budget efforts related to information resources. Ms. Travers was also responsible for overseeing the development of the Central Data Exchange and Facility Registry System.

Prior to joining OEI, Ms. Travers directed a number of programs in EPA's Office of Prevention, Pesticides and Toxic Substances. She led information initiatives related to the Agency's implementation of the Food Quality Protection Act and oversaw the development of an information system for tracking and evaluating pesticide registration activities. Ms. Travers also guided the development of information systems integral to implementing the Toxics Release Inventory (TRI), and participated in developing international guidance on the use of chemical release inventories in countries around the world.

Ms. Travers earned a Masters of Public Administration (MPA) from American University, following undergraduate studies at the University of Maryland. She resides near the Chesapeake Bay in Calvert County, Maryland. She has two grown children.



Danny Werfel

Controller of the Office of Federal Financial Management, Office and Management and Budget

On October 13, 2009, the United States Senate confirmed Danny Werfel as the Controller of the Office of Federal Financial Management (OFFM) within the Office of Management and Budget (OMB). As Controller, he is responsible for coordinating OMB's efforts to initiate government-wide improvements in all areas of financial management, including financial reporting,

improper payments, and real property management. Mr. Werfel is also responsible for coordinating the development of government-wide policy on financial accounting standards, grants management, and financial systems.

Prior to his current position, Mr. Werfel served in multiple capacities within OMB, included Deputy Controller, Chief of the Financial Integrity and Analysis Branch, Budget Examiner in the Education Branch, and Policy Analyst in the Office of Information and Regulatory Affairs. Mr. Werfel also served as a Trial Attorney in the Department of Justice's Civil Rights Division.

Mr. Werfel is a recipient of both national and local awards from the Association of Government Accountants for his contributions to Federal financial management. He was the recipient of the Presidential Rank Award for Meritorious Service in 2008. Mr. Werfel also serves as a member of the Federal Accounting Standards Advisory Board.

Mr. Werfel holds a Masters Degree in Public Policy from Duke University, a Juris Doctor from the University of North Carolina at Chapel Hill, and a Bachelors Degree in Industrial and Labor Relations from Cornell University.



Jeffrey Zients

Deputy Director for Management and Federal Chief Performance Officer

Jeffrey Zients was confirmed by the Senate on June 19, 2009 as the Deputy Director for Management of the Office of Management and Budget and the nation's first Federal Chief Performance Officer. He has twenty years of business experience as a CEO, management consultant and entrepreneur with a deep understanding of business strategy, process reengineering and financial management. His expertise extends across a broad range of industries and geographies. He most recently served as Managing Partner of Portfolio Logic, an investment firm focusing primarily on business and healthcare services companies. Prior to founding Portfolio Logic, Zients served as CEO and Chairman of The Advisory Board Company and Chairman of the Corporate Executive Board. These two firms are leading providers of performance benchmarking and best practices across a wide range of industries, assisting senior executives at over 5,000 businesses to improve the efficiency of their operations. Zients began his career in management consulting at Bain & Company and Mercer Management Consulting, where he focused on developing strategies and improving operations of Fortune 1000 companies. He also co-founded The Urban Alliance Foundation, a non-profit organization that partners with corporations to provide economically disadvantaged youth with year-round paid internships, adult mentors and job training. Zients graduated summa cum laude from Duke University with a degree in Political Science. He and his wife Mary live in Washington, D.C. and have four children.