



***Federal Budget Process- Managing Three Budget Years at a Time and IT Capital Planning that Works***  
***April 28<sup>th</sup>, 2010***



**Scott Charbo**  
***Vice President US Federal***  
***CyberSecurity and Telecommunications***

Scott Charbo is Vice President, US Federal CyberSecurity and Telecommunications at Accenture. Prior to joining Accenture, he served under Secretary Chertoff as the Deputy UnderSecretary for the National Protection and Programs Directorate where he focused primarily on the initial deployment of the National Cyber Security Initiative and enhancements to USCERT as well as the on-going Infrastructure Protection program to include Chemical Security, Interoperable Communications, and the budget and administrative processes needed to build this growing directorate.

Previously, he served as the Department of Homeland Security's Chief Information Officer where he led the resource efforts for the information technology assets supporting over 200,000 federal employees of the 22 agencies comprising the new department, totaling \$5.9 billion in IT expenditures. Charbo focused on integrating new and existing systems of homeland security in full compliance with the broader values of privacy, civil liberties, and openness. Additionally, he improved the operations of cyber security in the development of the first SOC and focused operations unit for DHS. He also implemented infrastructure improvements, such as the deployment of the first core Network (DHS 1-Net) and the deployment of two consolidated secured data centers and improved IT management and governance processes.

Prior to assuming the position of CIO, Charbo served as the Acting UnderSecretary for Management for the Department of Homeland Security. As such, he was responsible for the budget, appropriations, expenditure of funds, accounting and finance; procurement; human resources and personnel; information technology systems; facilities, property, equipment, and other material resources; and identification and tracking of performance measurements relating to the responsibilities of the Department of Homeland Security.

Charbo also served as Chief Information Officer for the U.S. Department of Agriculture from August 2002 to June 2005.

**Rob Fairweather**  
***Deputy Associate Director for International Affairs, OMB***

Rob Fairweather currently serves as the Deputy Associate Director for International Affairs, Office of Management & Budget where he is responsible for budget and policy issues for the Department of State and other foreign affairs and trade-related agencies.

Prior to this position, Rob served as Deputy Associate Director for Natural Resources at OMB from 2001-2010. In that role, he was responsible for a number of federal agencies, including the Department of Agriculture, the Department of the Interior and the Environmental Protection Agency. He also served as Chief Environment Branch, OMB from 1987 - 2001; as Budget Examiner in the Environment Branch at OMB from 1979 -1987, and as Labor Economist in the Department of Labor 1975 - 1977.

Rob is a graduate of Princeton University, where he obtained a BSE in Civil Engineering and the Stanford Graduate School of Business, where he earned his MBA.

## **Mark Forman**

*Partner, KPMG*



Mr. Forman leads two major business elements at KPMG: Advisory Services work for Civilian agencies of the Federal Government; and the Information Risk Management Service offering across all federal agencies. Prior to joining KPMG, Mr. Forman was a co-founder and Executive Vice President at Cassatt Corporation of San Jose, California. Cassatt provides enterprise software and services to help clients automate information technology operations and provide on-demand computing.

From June 2001 through August 2003, Mr. Forman was appointed by President George W. Bush to be the Administrator E-Government and Information Technology. Mr. Forman also has held corporate management positions. As a vice president for E-business at Unisys Global industries (11/2000-6/2001), he was responsible for revamping the global public-sector offerings. As a global principal at IBM Global Services, he helped government clients to leverage e-business to achieve order-of-magnitude performance gains (3/1997-11/2000).

From 1990 until 1997, he was a senior professional staff member for the U.S. Senate Government Affairs Committee where he played a pivotal role in drafting and enacting major management reform laws. These included the Federal Acquisition Streamlining Act, the Information Technology Management Reform Act, and the Paperwork Reduction Act.

From 1983 to 1990, he was employed by the U.S. General Accounting Office for audits and studies of the Department of Defense and by The Analytic Sciences Corporation, Inc. and Defense Group, Inc. as manager of the Applied Operations Research Section.

He earned a bachelor's degree in economics at the Ohio State University and a master's degree from the Harris Graduate School of Public Policy Studies at the University of Chicago. He is a Principal and CIO SAGE at the Partnership for Public Service, senior fellow of the John C. Stennis Institute for Public Service, and Fellow of the National Academy of Public Administration.

## **Steve Galvan**

*Principal, Galvan Associates*



Steve is a Principal at Galvan and Associates. He is an accomplished executive in operational management, performance management and information technology and has been involved in both the public and private sectors in the areas of public administration, entrepreneurship and IT management. Steve received five appointments by the President of the United States. First to the Executive Office of the President at the U.S. Office of Management and Budget (OMB) where he was responsible for oversight of a \$14 billion portfolio for financial management and HR IT investments. He was then appointed to the U.S. Small Business Administration (SBA) where he served as its Deputy Administrator, Chief Operating Officer, Chief of Staff, and Chief Information Officer. Steve's responsibilities included policy, program operations, a 68 office field operation, interacted with the White House, and coordinated offices of general counsel, communications, and legislative affairs. He led the CFO, CIO and Human Capital executive team. He also chaired executive committees including, lender oversight, venture capital licensing, and executive

compensation. At SBA, two of his key accomplishments were to reduce the agency budget by over \$100 million annually and centralizing loan processing centers. Steve was a managing director at KPMG in the public sector IT advisory practice. He was founder of a business intelligence consulting firm and held numerous Fortune 500 IT management positions.



Steve is a member of the Society of Information Management Chicago Chapter, the premier IT networking organization. Steve was a member of the President's Management Council composed of Cabinet Deputy Secretaries; the Federal Chief Information Officers Council, and the Chiefs of Staff body; he is currently a Principal at the Washington-based Council for Excellence in Government as a Senior Advisor to Government Executives. Steve holds a Master of Business Administration from the University of Chicago Booth School of Business and a Bachelor of Science in Mathematics from the University of Illinois at Chicago where he also studied advanced quantitative economics in the Master of Arts program.

### **Vincette Goerl**



### ***Director for Consulting, CGI Federal***

Vincette Goerl is an experienced senior executive with over 36 years of Federal financial management experience. Currently, she is a Director for Consulting and provides financial management, business management, and information technology consulting services to Federal agencies. Ms. Goerl served 28 years in the Federal government with increasing management responsibilities, primarily focused in financial management, financial management systems, budget formulation and execution, planning and performance measurement, and information technology. Among her many senior executive positions, Ms. Goerl served as the first Chief Financial Officer (CFO) at both the U.S. Customs Service and the U.S. Forest Service. She has also served in leadership positions on seven non-profit organization boards over the past twelve years.

Ms. Goerl has eight years of experience in Federal financial management consulting. She currently serves as a CGI Federal Account Executive for the Department of State, the U.S. Agency for International Development and the Office of Personnel Management (OPM). She is a Fellow of the CGI Initiative for Collaborative Government and also serves as a CFO SAGE (Strategic Advisors to Government Executives), a Partnership for Public Service program, providing advice and counsel to CFOs and Deputy CFOs across the Federal Government.

### **Joseph L. Kull**

### ***Director, PwC's Washington Federal Practice***

Joseph Kull is a Director in PwC's Washington Federal Practice focusing on public sector budget, grants, and financial management and performance.

He retired from Federal service with almost 20 years in the SES. He was the Deputy Controller for Federal financial management at OMB, CFO and Budget Director at the National Science Foundation, and the Comptroller and Budget Director of the Civil Aeronautics Board. He started his career as an auditor with Arthur Andersen & Co.

Mr. Kull is an MBA, CPA, and a CFGM [Certified Government Financial Manager]. He has testified before Congress, was a member of the Financial Accounting Standards Advisory Board [FASAB] and has taught accounting at the college and graduate level for 20 years. He continues to serve on a number of professional and advisory boards and committees.

### **Christine Rider**

### ***Visiting Professor***

## ***The National Defense University Information Resources Management College (NDU iCollege)***

Ms. Christine H. Rider (formerly Liu) recently joined NDU/IRM College as Visiting Professor and Chair of the Small Business Administration in mid-August 2009. She is the former CIO at SBA, where over the course of 3 ½ years she took major steps to revitalize and institutionalize the CIO Office. Under her leadership the SBA implemented a new business operating model to deliver high-quality, customer-focused IT support and services in a secure manner to the SBA enterprise including 100+ field offices nationwide.

Prior to SBA, she spent 19 yrs at the State Department in a number of roles including as Deputy CIO and Chief Knowledge Officer, and was involved in major initiatives supporting the Secretary's vision toward Transformational Diplomacy. She directed the development of the Joint State/USAID IT Strategic Plan, Enterprise Architecture, the President's e-Gov PMA, State's IT Investment portfolio and provided strategic direction and guidance on KM initiatives within State, and between State, Foreign Affairs and other USG Agencies. She pioneered the establishment of the consolidated "server farms" after the rollover to 2000, referred to as "Enterprise Server Operations Centers" to provide 7x24 centralized and secure operations, and management of client-server and web-based system platforms for State, domestically and overseas.

A member of the Senior Executive Service since 2000, she has 30 years of federal service (including her service at the Department of Energy and USDA), and is the recipient of the 2005 Presidential Meritorious Rank Award for the work she had done at the State Dept. Ms. Rider received her B.S. in Chemistry from American University in 1974, and her M.S. in Computer Systems Management from UMUC in 1998. She completed NDU/IRMC AMP in 1994. She has been a member of the Federal CIO Council for the past 6 years, and also served as Co-Chair of the CIO Council IT Workforce Committee. Currently, she is an active member of the ACT/IAC Council, the 2010 FOSE Board and AFCEA Bethesda Chapter Advisory Council.

### **Adrienne Walker**

#### ***Capital Planning and Investment Control (CPIC) Policy Lead, OMB***

Adrienne Walker currently serves as the Capital Planning and Investment Control (CPIC) Policy lead in the E-Government Office, of the Office of Management and Budget. Her work includes issuing annual Circular A-11 guidance for exhibits 53 and 300 and formulating the concept of operations for the Federal IT Dashboard; most recently institutionalizing the TechStat Sessions that enforce accountability and improve performance of Federal IT investments.

Mrs. Walker's career began formulating business cases for hospital facility planning based on market projections to support revenue cycle improvement. She transitioned to analyzing hospital billing and collections business processes and IT systems determining how reengineering with people, process and technology in mind could drive improved performance and increase revenue.

Mrs. Walker's Federal career began at the Department of Veterans Affairs, Health Administration (VHA), ultimately serving as the Enterprise Manager for Management and Financial Systems (MFS) where her role was to evaluate and facilitate the prioritization of MFS business requirements for VHA. During that time she earned her Project Management Professional (PMP) certification and Master's Certificate in requirements analysis. She transitioned to the Department of Housing and Urban Development where she was responsible for the Select and Evaluate phases of CPIC and conducting training in various project planning disciplines. Mrs. Walker's process redesign of Post-Implementation Reviews received high recognition from GAO for its quality and value to the Department.

Adrienne Walker is a proud alumnus of both Georgetown University and the University of Michigan. She and her family reside in Upper Marlboro, MD.